2014 Hospital Profile

Cape Cod Hospital is a non-profit community-Disproportionate Share Hospital (DSH) located in the Cape and Islands region. It is among the larger acute hospitals in Massachusetts and is a member of the Cape Cod Healthcare system. Cape Cod Hospital treated 66% of all discharges and 100% of Major Depression/Unspecified Psychoses cases in the region. Inpatient discharges at Cape Cod Hospital decreased 5.9% from FY10 to FY14, compared with a median decrease of 9.4% among cohort hospitals. Cape Cod Hospital earned a profit each year from FY10 to FY14, with a total margin of 6.5% in FY14, compared to a median total margin of 5.3% in its cohort.

Overview / Size

| Hospital System Affiliation: | Cape Cod Healthcare |
|------------------------------|--|
| Change in Ownership (FY10- | -FY14): Not Applicable |
| Total Staffed Beds: | 269, among the larger acute hospitals |
| % Occupancy: | 67.6%, > cohort avg. (66%) |
| Special Public Funding: | Not Applicable |
| Trauma Center Designation: | Not Applicable |
| Case Mix Index: 1.0 | 04, > cohort avg. (0.85); > statewide (1.00) |
| | |

Financial

| Adjusted [‡] Cost per Discharge: | \$11,322 | | | | |
|---|---------------|--|--|--|--|
| Inpatient NPSR per CMAD: | \$11,990 | | | | |
| Change FY13-FY14: | 18.2% | | | | |
| Inpatient:Outpatient Revenue in FY14: | 33%:67% | | | | |
| Outpatient Revenue in FY14: | \$243,599,492 | | | | |
| Change FY13-FY14: | -1.0% | | | | |
| Total Revenue in FY14: | \$453,688,465 | | | | |
| Total Surplus (Loss) in FY14: | \$29,481,049 | | | | |

Payer Mix

| Public Payer Mix: | 68.3% (DSH* Hospital) |
|---------------------------|--|
| CY14 Commercial Payer Pri | ice Level: 78th Percentile |
| Top 3 Commercial Payers: | Blue Cross Blue Shield of Massachusetts |
| | Harvard Pilgrim Health Care |
| | Tufts Associated Health Maintenance Org. |

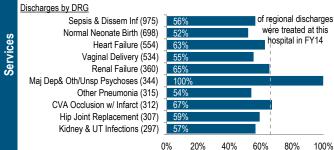
Utilization

| Inpatient Discharges in FY14: | 15,875 |
|--------------------------------------|---------|
| Change FY13-FY14: | -2.5% |
| Emergency Department Visits in FY14: | 82,678 |
| Change FY13-FY14: | -4.3% |
| Outpatient Visits in FY14: | 141,627 |
| Change FY13-FY14: | -4.6% |

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| Quality | | | |
|---|---------------|--|--|
| Readmission Rate in FY13: | 12.0% | | |
| Change FY11-FY13 (percentage points): | -1.0% | | |
| Early Elective Deliveries Rate (Jan 2014-Jun 2015): | Not Available | | |

What were the most common inpatient cases (DRGs) treated at the hospital in FY14? What proportion of the region's cases did this hospital treat for each service?



0%

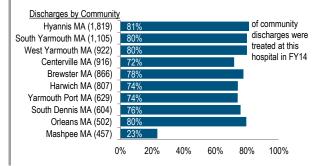
--- Hospital (15,875) = 66% of total regional discharges

20%

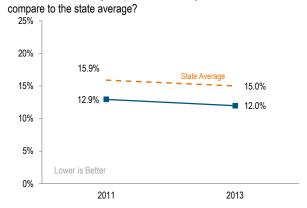
80%

100%

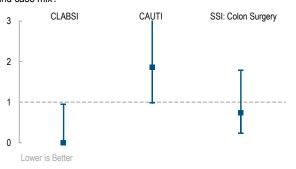
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



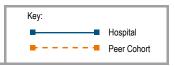
How many central line-associated blood stream infections (CLABSI). catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



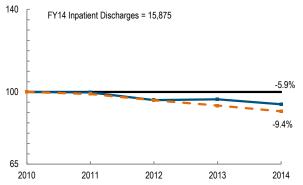
For descriptions of the metrics, please see the technical appendix

2014 HOSPITAL PROFILE: CAPE COD HOSPITAL

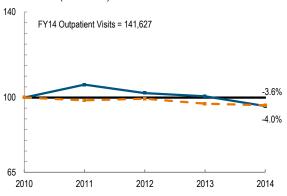
Cohort: Community, Disproportionate Share Hospital



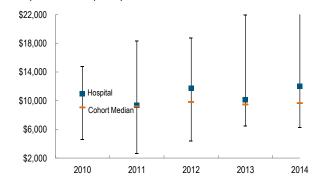
How has the volume of the hospital's inpatient discharges changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)



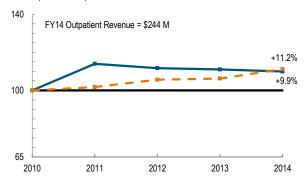
How has the volume of the hospital's outpatient visits changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY10 and FY14, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

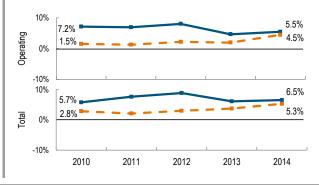


How have the hospital's total revenue and costs changed between FY10 and FY14?

Revenue, Cost, & Profit/Loss (in millions)

| FY | 2010 | 2011 | 2012 | 2013 | 2014 |
|--------------------------|------------|------------|------------|------------|------------|
| Operating Revenue | \$ 404 | \$ 412 | \$ 444 | \$ 416 | \$ 449 |
| Non-Operating Revenue | \$ (6) | \$ 3 | \$ 4 | \$ 6 | \$ 5 |
| Total Revenue | \$ 399 | \$ 414 | \$ 447 | \$ 422 | \$ 454 |
| Total Costs | \$ 376 | \$ 383 | \$ 408 | \$ 397 | \$ 424 |
| Total Profit (Loss) | \$ 22.9 | \$ 31.5 | \$ 39.5 | \$ 25.7 | \$ 29.5 |

What were the hospital's total margin and operating margins between FY10 and FY14, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.



Patient Revenue Trends

^{*} Disproportionate Share Hospitals (DSH) receive a minimum of 63% of gross patient service revenue from public pavers

[‡] Costs were adjusted to exclude direct medical education costs and physician compensation.